

TRENTON ALMA WILLIAMS

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Management and Entrepreneurship
Kelley School of Business
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EDUCATION

PhD	Indiana University, Kelley School of Business <i>Entrepreneurship and Strategic Management</i>	2011-2014
Masters	Indiana University, Kelley School of Business <i>Master of Business</i>	2011-2013
Masters	Purdue University, Krannert School of Management <i>Human Resource Management, OB, and Strategy</i>	2006-2008
Bachelors	Brigham Young University <i>English and Philosophy</i>	2003-2006

ACADEMIC POSITIONS

Associate Professor	Indiana University, Kelley School of Business William L. Haeberle Professor of Entrepreneurship	2020-Current
Assistant Professor	Indiana University, Kelley School of Business Oslan Family Faculty Fellowship in Entrepreneurship and Innovation	2017-2020 2019-2020
Assistant Professor	Syracuse University, Whitman School of Management	2015-2017
Visiting Assistant Professor	Indiana University, Kelley School of Business	2014-2015
Associate Instructor and PhD Student	Indiana University, Kelley School of Business	2011-2014

INTERESTS

Research: Community-organization emergence, entrepreneurial decision making; entrepreneurial founding and failure; organization theory, resourcefulness, resilience, identity (development, loss, and recovery), and hybrid organizing

Teaching: New venture development, entrepreneurship (general), strategic management, organization theory, opportunity recognition and design thinking, hybrid (i.e., social) entrepreneurship

RESEARCH**Refereed Research Publications**

Williams, T.A. & Murphy, C. (2021)* “Ruminating on What You Think of Me: A Grounded Model of Construed Image Work.” (Forthcoming at *Academy of Management Journal*).

*Authors contributed equally

Williams, T.A. Zhao, E.Y., George, G., Sonenshein, S., & Ucbasaran, D. (2021) “Breaking boundaries to creatively generate value: The role of resourcefulness in entrepreneurship.” (Forthcoming at *Journal of Business Venturing*).

- Shepherd, D.A., Parida, V., Williams, T.A., & Wincent, J. (2021) “Wielding entrepreneurship for exploitation: How sex traffickers institute heteronomy.” (Forthcoming at *Journal of Management*).
- Ahmed, A., Cacciotti, G., Ucbasaran, D., & Williams, T.A. (2021) “Integrating psychological resilience, stress and coping in entrepreneurship: A systematic review and research agenda.” (Forthcoming at *Entrepreneurship Theory & Practice*).
- Williams, T.A. & Shepherd, D.A. (2021). “Bounding and Binding: Trajectories of Community-Organization Emergence Following a Major Disruption.” *Organization Science*.
- Thorgren, S. & Williams, T.A (2020). “Staying alive during an unfolding crisis: How SMEs ward off impending disaster.” *Journal of Business Venturing Insights*, 14: e00187.
- Muñoz, P., Naudé, W., Williams, T.A., & Frías, R. (2020). “Reorienting entrepreneurship policy to tackle Chile’s economic and social crisis: A rapid response.” *Journal of Business Venturing Insights*, 14: e00187.
- Bacq, S., Geoghegan, W., Josefy, M. Stevenson, R., & Williams, T.A. (2020). “The COVID-19 Virtual Idea Blitz: Marshaling social entrepreneurship to rapidly respond to urgent grand challenges.” *Business Horizons*.
- Grimes, M., Williams, T.A., & Zhao, E.Y. (2020). “Beyond Hybridity: Accounting for the Values Complexity of All Organizations in the Study of Mission and Mission Drift.” *Academy of Management Review*, 45 (1): 234–238.
- Shepherd, D.A. & Williams, T.A. (2020). “Entrepreneurship responding to adversity: Equilibrating adverse events and disequilibrating persistent adversity.” *Organization Theory*, 1: 1-25.
- Williams, T.A., Thorgren, S., & Lindh, I. (2020). “Rising from failure, staying down, or more of the same? An inductive study of entrepreneurial reentry.” *Academy of Management Discoveries*, 6 (4): 631-662.
- Grimes, M., Williams, T.A., & Zhao, E.Y. (2019) “Anchors aweigh: The sources, variety, and challenges of mission drift.” *Academy of Management Review*, 44 (4): 819–845.
- Shepherd, D.A., Williams, T.A., & Zhao, E.Y. (2019). A framework for exploring the degree of hybridity in entrepreneurship.” *Academy of Management Perspectives*, 33(4): 491-512.
- Seyb, S.K., Shepherd, D.A., & Williams, T.A.. (2019) “Exoskeletons, entrepreneurs, and communities: A model of opportunity co-construction.” *Journal of Business Venturing*, 34 (6): 105947.
- Patel, P., Wolfe, M., & Williams, T.A. (2019) “Self-employment and allostatic load.” *Journal of Business Venturing*, 34 (4): 731-751.
- Williams, T.A. & Shepherd, D.A. (2018) “To the rescue!?! Brokering a rapid, scaled and customized venturing response to a widespread disaster.” *Journal of Management Studies*, 55 (6): 910-942.
- Shepherd, D.A & Williams, T.A. (2018) “Hitting rock bottom after job loss: Bouncing back to create a new positive work identity.” *Academy of Management Review*, 43 (1): 28-40.
- Williams, T.A., Gruber, D.A., Sutcliffe, K.M., Shepherd, D.A., Zhao, E.Y. (2017). “Organizational response to adversity: Fusing crisis management and resilience research streams.” *Academy of Management Annals*, 11 (2): 733-769.

- Williams, T.A & Shepherd, D.A. (2017) “Mixed method social network analysis: Combining inductive concept development, content analysis, and secondary data for quantitative analysis.” *Organizational Research Methods*, 20(2): 268-298.
- Williams, T.A. & Shepherd, D.A. (2016) “Building resilience or providing sustenance: Different paths of emergent ventures in the aftermath of the Haiti earthquake.” *Academy of Management Journal*, 59 (6): 2069-2102.
- Williams, T.A. & Shepherd, D.A. (2016) “Victim actors doing good and doing well: Venture creation and well-being in the aftermath of a resource shock.” *Journal of Business Venturing*, 31(4): 365-387).
- Shepherd, D.A., Williams, T.A., & Patzelt, H. (2015) “Thinking about entrepreneurial decision making: Review and research agenda.” *Journal of Management*, 51(1): 11-46.
- Shepherd, D.A. & Williams, T.A. (2014) “Local venturing as compassion organizing in the aftermath of a natural disaster: The role of localness and community in reducing suffering.” *Journal of Management Studies*, 51 (6): 952-994.
- Patzelt, H., Williams, T.A., & Shepherd, D.A. (2014) “Overcoming the walls that constrain us: Reactions to an entrepreneurship education program in prison.” *Academy of Management Learning & Education*, 13 (4): 587-620.
- Shepherd, D.A., Patzelt, H., Williams, T.A., & Warnecke, D. (2014) “How does the speed of project termination impact project team members? Rapid termination, “creeping death,” and learning from failure.” *Journal of Management Studies*, 51 (4): 513-546.

Books, Book Chapters and Published Conference Papers

- Williams, T.A. (Invited piece, under review) “Micro-foundations of institutional logic shifts: Entrepreneurial action in response to crises.” *Oxford Research Encyclopedia of Business*
- Thorgren, S. & Williams, T.A. (Forthcoming). “Nyanländas företagande: Framåsyftande rekommendationer för en helhetsansats” [Newly arrived refugees’ entrepreneurship: Future oriented recommendations for an integrative approach”. In O. Adenfelt & H. Heijne (Eds.), “Nyanlända kvinnors entreprenörskap” [Newly arrived women refugees’ entrepreneurship] (Chapter 3). Stockholm: Fores.
- Shepherd, D.A. & Williams, T.A. (2019). Spontaneous venturing: An entrepreneurial approach to alleviating suffering in the aftermath of a disaster. Cambridge, MA, MIT Press.
- Williams, T.A., Shepherd, D.A. (2018). *Trust in the Entrepreneurial Process*. In R. Searle, A. Nienaber, and S. Sitkin (Eds.) Routledge Companion to Trust. New York, Taylor & Francis.
- Shepherd, D.A., Williams, T.A., Wolfe, M., Patzelt, H. (2016). Learning from Entrepreneurial Failure: Emotions, Cognitions, and Actions. Cambridge University Press.
- Lindh, I., Williams, T.A., & Thorgren, S. (2017) “Trajectories of recovery from business failure: Divergent paths to ‘try again’ and move forward.” *Frontiers of Entrepreneurship Research BCERC Proceedings*.
- Williams, T.A. Thorgren, S., & McKelvie, A. (2017) “Penrosian resourcefulness and the emergence and performance of new firms: A strategy that holds?” *Frontiers of Entrepreneurship Research BCERC Proceedings*.
- Williams, T.A. & Shepherd, (2016). “Build Back Better? Local Ventures Alleviating Suffering after Disaster in a Least Developed Country.” *Frontiers of Entrepreneurship Research BCERC Proceedings*.

Williams, T.A. & Shepherd, D.A. (2014) “Value through venturing: Resilience outcomes in the wake of potentially traumatic events.” *The Academy of Management Best Paper Proceedings*.

Select Working Papers

Williams, T.A., Zhao, E.Y.*, & Li, J. “The resourcefulness advantage? Understanding the past and future impact of resourcefulness in strategic management.” (R&R at *Journal of Management*). *Equal authorship among first two authors, listed alphabetically

Mathias, B. & Williams, T.A. “Growing the Amish way: Toward a model of sustainable community growth” Manuscript in writing phase. (R&R at *Organization Science*).

Thorgren, S. & Williams, T.A. “Grounds for play? Identity free-climbing and recalibration in a post-disruption context.” (Under review at *Academy of Management Journal*).

Fathallah, R. & Williams, T.A. “Liminal organizing in a borrowed place with borrowed time: The case of Syrian refugee entrepreneurs in Lebanon.” (Under review at *Journal of Management*).

Thorgren, S. & Williams, T.A. “Why entrepreneurship is not the silver bullet: A model of migrant founders’ responses to newness liabilities.” (R&R at *Academy of Management Discoveries*).

Williams, T.A. & Fathallah, R. “Illusions of grandeur—Building and sustaining a mirage entrepreneurial community during civil war.” (Preparing for submission to *Administrative Science Quarterly*).

Wei, Y., Yang, Y., and Williams, T.A. “The distinct dimensions of environmental adversity: Hostility vs. Dynamism and the implications for organizational resilience.” (Under review at *Strategic Management Journal*).

Shepherd, D.A., Williams, T.A., and Seyb, S. “Building resilience: Caravans, passageways, and entrepreneurial responses to adverse events.” (Under review at *Entrepreneurship, Theory & Practice*).

Wolfe, M., Short, J., Williams, T.A., & Nason, R. “Reframing Social Entrepreneurship Research: Embracing a Strategic Perspective” (Special Issue editorial at *Strategic Entrepreneurship Journal*).

Seyb, S.K., Shepherd, D.A., & Williams, T.A. “When in doubt, act! How entrepreneurs’ perceived uncertainty promotes community engagement.” (Preparing for re-submission).

Williams, T.A., Thorgren, S., & Sonenshein, S. “The Moral Mafia: The Ethical Ambiguity of Acting Bad to Produce Good.” Manuscript in writing phase. (Target: *Administrative Science Quarterly*).

Williams, T.A. & Shepherd, D.A. “Mental time travel for resilience: Entrepreneurial identity, compassion venturing, and positive functioning.” Manuscript in writing phase. (Target: *Academy of Management Review*).

Shepherd, D.A., & Williams, T.A. “Are you talking to me? Dialogues, theorizing, and covering terrain.” Manuscript in writing phase. (Target: *Academy of Management Review/Organization Theory*)

Seyb, S.K., Shepherd, D.A., & Williams, T.A. “The Role of Aesthetics In The Co-Construction Of Potential Opportunities.” Manuscript in writing phase. (Target: *Academy of Management Journal*).

- Seyb, S.K., Williams, T.A., & Shepherd, D.A. “Passing The Baton: Transitioning From An “Opportunity For Me” To An “Opportunity For You” In The Name Of Social Progress.” Manuscript in writing phase. (Target: *Administrative Science Quarterly*).
- Wei, Yu; Ye, Yang; Williams, T.A. “Environmental hostility vs. dynamism: The implications for the organizational resilience process.” (Preparing for submission to *Strategic Management Journal*).
- Williams, T.A., Moss, T., George, K. & Minniti, M. “Institutional constraints (and enablers) in refugee entrepreneurial venturing.” Manuscript in writing stage. (Target: *Academy of Management Journal / Administrative Science Quarterly*).
- Williams, T.A. & Thorgren, S. “Haitian immigrant venturing in the Dominican Republic.” Manuscript in data analysis stage. (Target: *Administrative Science Quarterly*).
- Williams, T.A. & Fathallah, R. “Fight or flight? Introducing technical innovation to a war-torn nation or its hostile neighbors.” Manuscript in data gathering stage—gathering data in Syria, Lebanon, and Jordan.
- Barton, M. A. & Williams, T.A. “Efficient realignment or taking a wrong turn?: Managing uncertainty and equivocality in critical entrepreneurial pivots.” Manuscript in writing phase. (Target: *Journal of Business Venturing*).
- Vincent, L., Riley, B.K., Moss, T., and Williams, T.A. “Virtue washing: Does using ethics-oriented words in the name of a company affect attributions of company behaviors?” Data gathering stage—conducting experiments. (Target: *Academy of Management Journal*).

Grants and data gathering initiatives

- Thorgren, S. & Williams, T.A. “Advancing, falling, or disappearing after immigration: Assimilation and adaptation through entrepreneurship?.” Kamprad Foundation (Sweden) grant (awarded). *Anticipate 3 papers from the grant focusing on immigrant-entrepreneurs.*
- Thorgren, S. & Williams, T.A. “Value is in the eye of the beholder? Resource interpretation, access, and orchestration and its influence on new venture performance”. Handelsbanken Research Foundations (Sweden) grant (awarded). *Anticipate 2-3 papers from the grant focusing on resource approaches in new ventures.*
- Williams, T.A., 2018. Indiana University Bloomington Open Access Monograph Publishing Grant for project entitled “Spontaneous Venturing: An entrepreneurial approach to alleviating suffering in the aftermath of a disaster.” (\$7,500)
- Moss, T., Williams, T.A., & Minniti, M. “Resilience and transition among new Americans.” Whitman diversity and inclusion research grant (~\$30,000). *Anticipate 1-2 papers from the grant focusing on refugee entrepreneurs in the U.S.*

Refereed conference presentations

- George, K. Minniti, M., Williams, T.A., and Moss, T. (2021). “The Founder Legitimation Process Among Refugee Entrepreneurs.” *The Annual Meetings of the Academy of Management*, Online.
- Seyb, S., Shepherd, D.A., & Williams, T.A. (2021). “Passing the Baton: Transitioning from An “Opportunity For Me” To An “Opportunity For You” In The Name Of Social Progress.” *Babson College Entrepreneurship Research Conference*. Munich, Germany (online).

- George, K. Minniti, M., Williams, T.A., and Moss, T. (2021). "Founder Legitimacy, Refugee Entrepreneurship and Prior Exposure To Institutional Disruptions." *Babson College Entrepreneurship Research Conference*. Munich, Germany (online).
- Moss, T., Williams, T.A., Minniti, M. and George, K. (2021). "Who Are My People? Rebuilding Community Logics and Venturing Following A Significant Disruption." *Babson College Entrepreneurship Research Conference*. Munich, Germany (online).
- Farny, O'Donnell, Slawinski, Williams, Hertel, and Dentoni (2020). "Community, entrepreneurship and resilience: How local communities bounce back (and forward) from exogenous shocks and stresses." *17th Annual Social Entrepreneurship (SE) Conference*, Bloomington, IN (held virtually).
- COVID-19 Impacted Conference Presentations:*
- Papers considered but no decision made due to COVID: (1) Wharton Immigrant Conference (2020); (2) Invited to COSI conference at Cambridge University (2020)
 - (6) Strategic Management Society annual meeting at London, England (2020).
- Williams, T.A., Wolfe, M., Short, J., Nason, R. Lumpkin, G.T., Moss, T., Stephan, U., Bacq, S., and Kickul, J. (2020). "Reframing Social Entrepreneurship Research: Embracing a Strategic Perspective." *The Annual Meetings of the Academy of Management*, Vancouver, Canada (online).
- Thorgren, S. & Williams, T.A. (2020). "Surviving through play? Navigating professional transitions following a 'total loss' identity disruption." *EGOS Colloquium, Organizing Identities: Sustaining the Agile Self subdivision*, Hamburg, Germany [Accepted but canceled due to COVID].
- Bacq, S., Williams, T.A., Greve, H., Almandoz, J., and Dorobantu, S. (2020) "Community and Social Issues: From Community-Level Institutional Pressure to Community Entrepreneurial Action." Panel session at the *Strategic Management Society Annual Conference*, London, England.
- Seyb, S., Shepherd, D.A., and Williams, T.A. (2020). "The Role of Aesthetics In The Co-construction Of Potential Opportunities." *Babson College Entrepreneurship Research Conference*, Knoxville, Tennessee [Won best paper].
- Crosina, E. et al. (2019). Identity in and around entrepreneurial families. *The Annual Meetings of the Academy of Management*, Boston, MA, United States.
- Williams, T.A. & Zhao, E.Y. (2019). Getting more for less: The role of resourcefulness in entrepreneurship (PDW). *The Annual Meetings of the Academy of Management*, Boston, MA, United States.
- Seyb, S., Shepherd, D.A., & Williams, T.A. (2019). "When in doubt, act! How entrepreneurs' perceived uncertainty promotes community engagement." *The Annual Meetings of the Academy of Management*, Boston, MA, United States.
- Mathias, B. & Williams, T.A. (2019). "The hitching post? Amish entrepreneurs seeking distinctiveness in a blurred family-community society." *Family Enterprise Research Conference*, Burlington, VT.
- Bacq, S., Lumpkin, G.T., Williams, T.A., Aguilera, R.V., & Quelin, B. (2018). "Stakeholder Value Creation: From Focal Organizations to Community Action." *Strategic Management Society Annual Conference*, Paris, France.
- Williams, T.A. & Shepherd, D.A. (2018). "Communities of Inquiry in Opportunity Co-creation: Shades of Hybridity in Emergent Organizing." *Strategic Management Society Annual Conference*, Paris, France.
- Williams, T.A. & Shepherd, D.A. (2018). "AOM Symposium: Social Entrepreneurship and Social Change." *The Annual Meetings of the Academy of Management*, Chicago, IL, United States.

- Thorgren, S. & Williams, T.A. (2018) “Integrating Through Venturing? An Inductive Study of Nascent Immigrant Entrepreneurs.” *Babson College Entrepreneurship Research Conference*, Waterford, Ireland.
- Seyb, S., Shepherd, D.A., & Williams, T.A. (2018) “Exoskeletons, entrepreneurs, and communities: A model of opportunity co-construction.” *Babson College Entrepreneurship Research Conference*, Waterford, Ireland.
- Williams, T.A. (2018). “Facilitating compassion venturing in response to crises.” *Winter Innovation Summit*, Salt Lake City, UT, United States
- Jiang, W., Wrzesniewski, A., Leana, C., Maitlis, S., Hollister, M., Cohen, L., Broschak, J.P., Williams, T.A., Shepherd, D.A. (2017) “Dynamics of decline and loss in jobs, organizations, occupations, and work identity.” *The Annual Meetings of the Academy of Management*, Atlanta, GA, United States.
- Williams, T.A. (2017) “Micro-foundations of institutional logic shifts: Entrepreneurial action in response to crises.” *The Annual Meetings of the Academy of Management*, Atlanta, GA, United States.
- Shulist, P. et al. (2017) “Modifying measurement scales for use in contexts of poverty” *The Annual Meetings of the Academy of Management*, Atlanta, GA, United States.
- Lindh, I., Williams, T.A., & Thorgren, S. (2017) “Trajectories of recovery from business failure: Divergent paths to ‘try again’ and move forward.” *Babson College Entrepreneurship Research Conference*, Norman, Oklahoma, USA.
- Williams, T.A. Thorgren, S., & McKelvie, A. (2017) “Penrosian resourcefulness and the emergence and performance of new firms: A strategy that holds?” *Babson College Entrepreneurship Research Conference*, Norman, Oklahoma, USA.
- Williams, T.A., Lumpkin, G.T., Wright, M., & Le Breton-Miller, I. (2017) “More than just a business: Venturing, value creation and the multi-purposed “hybrid” organization.” *Strategic Management Society Special Conference, Banff*. Banff, Alberta, Canada.
- Williams, T.A. (2017) “Resilience in response to crisis: Capabilities to avoid drift and overcome routine and acute adversity.” *Strategic Management Society Special Conference, Banff*. Banff, Alberta, Canada.
- Williams, T.A. (2016) “Mobilizing meaning in times of crisis.” *The Annual Meetings of the Academy of Management*, Anaheim, California, United States.
- Williams, T.A. & Murphy, C. (2016) “Advances in identity work research: Opportunities, stickiness, toolkits, and legitimacy.” *The Annual Meetings of the Academy of Management*, Anaheim, California, United States.
- Shepherd, D.A. & Williams, T.A. (2016) “Escaping identity loss: Bouncing back to create a new positive work identity.” *The Annual Meetings of the Academy of Management*, Anaheim, California, United States.
- Williams, T.A. (2016) “Victim entrepreneurs doing well by doing good: Venture creation and well-being in the aftermath of a resource shock.” *Babson College Entrepreneurship Research Conference*, Bodø, Norway.
- Williams, T.A. & Shepherd, D.A. (2016) “Build back better? Local ventures alleviating suffering after disaster in a least developed country.” *Babson College Entrepreneurship Research Conference*, Bodø, Norway.
- Williams, T.A. & Shepherd, D.A. (2015) “Victim led compassion organizing in the Dilemmas of Compassion Symposium.” *The Annual Meetings of the Academy of Management*, Vancouver, B.C., Canada.

- Williams, T.A. & Shepherd, D.A. (2014) “Bridging or bonding? Entrepreneurs’ brokering resources for new venture emergence.” *Babson College Entrepreneurship Research Conference*, London, Ontario, Canada.
- Williams, T.A. & Shepherd, D.A. (2014) “Value through venturing: Resilience outcomes in the wake of potentially traumatic events.” *The Annual Meetings of the Academy Management*, Philadelphia, Pennsylvania, United States.
- Shepherd, D.A., Williams, T.A., & Patzelt, H. (2014) “Thinking about entrepreneurial decision making: Review, integration, and research agenda.” *The Annual Meetings of the Academy Management*, Philadelphia, Pennsylvania, United States.
- Patzelt, H., Williams, T.A., & Shepherd, D.A. (2013) “Overcoming the walls that constrain us: Reactions to an entrepreneurship education program in prison.” *The Annual Meetings of the Academy Management*, Orlando, Florida, United States.
- Shepherd, D.A., Patzelt, H., Williams, T.A., & Warnecke, D. (2013) “How does the speed of project termination impact project team members? Rapid termination, “creeping death,” and learning from failure.” *The Annual Meetings of the Academy Management*, Orlando, Florida, United States.
- Shepherd, D.A. & Williams, T.A. (2012) “Organizing in the aftermath of ‘Black Saturday’: The role of localness and community in reducing suffering.” Presented in the “Entrepreneurial Resilience and Resourcefulness” PDW. *The Annual Meetings of the Academy of Management*, Boston, Massachusetts, United States.

Other presentations

- Williams, T.A., (2021). “Redesigning the *Business Horizons* journal—A design sprint.” Workshop conducted with faculty of the M&E Department at the Kelley School of Business, Indiana University.
- Williams, T.A. (2021). “Mixed-methods research, the power of qualitative research, and insights from three studies on immigrant entrepreneurs.” Seminar presented at the Entrepreneurship Research Institute at the Technical University of Munich (Germany).
- Williams, T.A. (2021). “What’s keeping you down? Understanding the adversity-resilience relationship in response to stressors.” Seminar presented to the Department of Economics and Management at the University of Padova (Italy).
- Williams, T.A. (2020). “Addressing grand challenges in the face of a pandemic.” Presented to the Department of Organization and Management at the Aalto School of Business (virtual presentation).
- Williams, T.A. (2020). “Qualitative research and addressing ‘grand challenge’ research questions.” Presented to the Department of Management—University of Nebraska-Lincoln.
- Williams, T.A. and Mathias, B. (2019). “Musings on qualitative research.” Presented to the Management and Entrepreneurship Faculty for the Departmental Research Seminar Series (DRSS).

Data gathering initiatives and grants

- Thorgren, S. & Williams, T.A. “Advancing, falling, or disappearing after immigration: Assimilation and adaptation through entrepreneurship?.” Kamprad Foundation grant (awarded, 3-year funding for 2 full-time researchers). *Anticipate 3 papers from the grant focusing on immigrant-entrepreneurs.*
- Thorgren, S. & Williams, T.A. “Value is in the eye of the beholder? Resource interpretation, access, and orchestration and its influence on new venture performance”. Handelsbanken Research Foundations grant (awarded, 2-year funding for 2 full-time researchers). *Anticipate 2-3 papers from the grant focusing on resource approaches in new ventures.*

ACADEMIC SERVICE

Editorial work:

- Guest editor for a special issue on social entrepreneurship at the *Strategic Entrepreneurship Journal*
- Guest editor for a special issue on entrepreneurial resourcefulness at the *Journal of Business Venturing*

Review board member:

- *Journal of Management*
- *Journal of Business Venturing*
- *Entrepreneurship Theory & Practice*

Ad-Hoc Reviewer:

- *Academy of Management Journal*
- *Organization Science*
- *Strategic Management Journal*
- *Strategic Entrepreneurship Journal*
- *Journal of Management Studies*
- *Organization Studies*
- *Strategic Organization*
- *Academy of Management Learning & Education*

Professional Organization Membership and Service

- Entrepreneurship Division Representative at Large (elected for 2018-2021) and Awards Committee Chair (2019-2021)
- Member: Organization and Management Theory division; Entrepreneurship division; Strategy division
- Member: Strategic Management Society

Professional organization service:

- Early Career Consortium mentor (Entrepreneurship Division—Academy of Management)
 - 2019 (Boston)
 - 2021 (Online)

Doctoral student mentorship:

- External Dissertation Examination Committee Member—Tom Hagenberg (Accounting)—Kelley School of Business (2021).
- External PhD Mentor—Ahmed Ali—Warwick Business School (2020-Present)
- Committee Member—Mark Bolinger—Kelley School of Business (2020-2023)
- Committee Member—Brian Bergman—Kelley School of Business (2020-2022)
- Committee Member—Kurian George—Whitman School of Management (2018-2021)
- Dissertation Chair—Katie Ingram—Kelley School of Business (2019-2020)
- Dissertation Chair—Stella Seyb—Kelley School of Business (2017—2019)
- Committee Member—Chang (Cathy) Liu—Kelley School of Business (2016-2019)
- Committee Member—Wei Yu—Whitman School of Management (2015—2017)
- Mentor as part of the AOM doctoral student mentor program (2020-current)
- Doctoral consortium presenter, mentor, and / or coach (invited)
 - Academy of Management Annual Conference (Entrepreneurship Division)

- 2016 (Vancouver, BC, Canada); 2017 (Atlanta, GA); 2018 (Chicago, IL); 2019 (Boston, MA); 2020 (Vancouver, BC—Virtual); 2021 (Virtual).
- Babson College Entrepreneurship Research Conference (BCERC)
 - 2016 (Bodø, Norway); 2017 (Norman, OK); 2018 (Waterford, Ireland); 2020 (Knoxville, TN—Virtual)

UNIVERSITY SERVICE

Curriculum Committee Chair—M&E Department	2020-Present
Kelley Direct (IU’s online education) curriculum redesign	2017-Present
<ul style="list-style-type: none"> - Completed total redesign of core online MBA Strategy course. - Conducted training workshops to roll out learnings school-wide. 	
Founding Committee Chair—Thought Leader Seminar Series	2019-2021
Management & Entrepreneurship Department Research Seminar Team	2017-2020
EEE Department Research Seminar Coordinator	2015-2017
EEE Faculty Search Committee	2016-2017

COURSES TAUGHT

Independent study (PhD Seminar) on full-cycle research methodologies	<i>Indiana University</i>
Independent study (Kelley Direct MBA program)—Independent unit on entrepreneurial idea development using the Design Sprint methodology	<i>Indiana University</i>
Seminar in Entrepreneurship (PhD Seminar)—unit / guest Professor for the unit on qualitative methodologies	<i>Indiana University</i>
Creativity and Innovation: Generating New Venture Ideas (W-503; Elective course for Kelley resident MBA)	<i>Indiana University</i>
Seminar in Strategic Management (J602, PhD Seminar)—unit / guest Professor for the unit on resourcefulness and resiliency	<i>Indiana University</i>
Strategic Capabilities (Core Strategy Class) (J-596/C-562; Required course for Kelley Direct MBA)	<i>Indiana University</i>
Venture Strategies (W-511; Elective course for Kelley resident MBA)	<i>Indiana University</i>
Creativity/Innovation: Creating New Venture Ideas (W-503; Elective course for Kelley resident MBA [Scheduled for Spring, 2019]	<i>Indiana University</i>
Introduction to Entrepreneurship and Emerging Enterprises (EEE 370)	<i>Syracuse University</i>
Opportunity Recognition and Ideation (MBC 610, Required MBA course [two sections, including one section as part of the Defense Comptrollership Program—DCP])	<i>Syracuse University</i>
Explore Entrepreneurship (W 212)	<i>Indiana University</i>
Venture Ideas (W 232)	<i>Indiana University</i>
Leadership and Strategic Management (J 306)	<i>Indiana University</i>
Global Business Immersion: Social Entrepreneurship and Economic Development in Costa Rica (D-272)	<i>Indiana University</i>
<i>-Including international travel component to San Jose, Costa Rica</i>	

AWARDS, HONORS, AND GRANTS

P&Q 40 under 40 Award Winner	2021
Best Paper Award Winner—Babson College Entrepreneurship Research Conference	2020
Responsible Research in Management 2019 IACMR Presidential Award Winner	2019
Emerging Scholar Award—Entrepreneurship Division of the Academy of Management	2019
<ul style="list-style-type: none"> - The Award, sponsored by the Kauffman Foundation, is given to scholars who demonstrate an emerging record of scholarship with the potential to make innovative and impactful contributions to the body of entrepreneurship research. Through a blind review process, wherein up to seven reviewers examined each submission, the research committee of the Entrepreneurship Division chose winners. 	
Responsible Research in Management 2018 IACMR Presidential Award Finalist	2019
Williams, T.A., 2018. Indiana University Bloomington Open Access Monograph Publishing Grant for project entitled “Spontaneous Venturing: An entrepreneurial approach to alleviating suffering in the aftermath of a disaster.” (\$7,500)	2018
Nominated for “Best Online MBA Professor” together with Professor Will Geoghegan by Poets & Quants	2018
2018 Kelley School of Business Eyster Teaching Award	2018
<ul style="list-style-type: none"> - Award given for pedagogical innovation that facilitates the creation and dissemination of knowledge to enhance the teaching and learning process in graduate level classes that can impact other classes at the Kelley School of Business 	
Whitman School of Management (Syracuse) Diversity and Inclusion Research Grant (~\$33,000)	2018
<ul style="list-style-type: none"> - Award given to support research focusing on inclusion of immigrants into society. 	
Responsible Research in Management 2017 Inaugural IACMR Presidential Award	12/22/2017
<ul style="list-style-type: none"> - The purpose of this inaugural award is to discover good scholarship in management published in the recent five years that focus on important issues for business and society with rigorous research methods and credible results. 	
Kamprad Foundation grant (IKEA group) (Sweden)	2017
<ul style="list-style-type: none"> - The purpose of the Kamprad Family Foundation is to support, stimulate and reward education and scientific research to promote entrepreneurship, the environment, competence, health and social improvement. It will focus specifically on implementing the results of the research and education to benefit the many people quickly and cost-efficiently. 	
Handelsbanken Research Foundations grant (Sweden)	2017
<ul style="list-style-type: none"> - This foundation is dedicated to advancing research in the social sciences. The Handelsbanken board reviews applications each year and focuses on projects that create both academic and practitioner-oriented impact. 	
Finalist—TUM Research Excellence Award in Innovation, Entrepreneurship, and Leadership 2018 of the Peter Pribilla Foundation	2017
Best Professor and Graduation Marshall, Whitman School of Management Graduate Defense Comptrollership Program (DCP)	2015-2016
<ul style="list-style-type: none"> - The DCP program is a unique cooperative between Syracuse and the Department of Defense. The curriculum is a 60-credit hour program that the students complete in 14 months. Graduates are awarded a MBA degree and an Executive Master of Public Administration degree and take class from the Whitman School of Management and the Maxwell School of Public Policy. 	

Received the annual Gutttag Junior Faculty Award given to one pre-tenure, Junior Faculty member (throughout all of the Whitman School of Management, Syracuse University) for research productivity and quality	2015-2016
Best Paper, <i>Academy of Management</i> annual meeting, Philadelphia, PA	2014
IU Center for International Business Education and Research (CIBER) research grant [for case study in Port-au-Prince, Haiti] (\$4,500)	2012-2013
IU Kelley School Center for Business of Life Sciences (CBLS) research grant (\$1,500)	2013
Participant : AOM Entrepreneurship Doctoral Consortium	2013
William Panschar Undergraduate Teaching Award, Indiana University <i>Annual award for Associate Instructors across all departments at Kelley</i>	2013-2014
Doctoral Student Association Outstanding Associate Instructor Teaching Award. <i>Kelley School of Business, Indiana University</i>	2013-2014

SELECT NON-ACADEMIC PROFESSIONAL EXPERIENCE

Senior Associate <i>PwC Advisory, Dallas, TX</i>	2010-2011
Senior Consultant <i>Deloitte Consulting LLP, Irving, TX</i>	2008-2010
MBA Intern <i>Dell Computer, Round Rock, TX</i>	Summer 2007
Client Account Specialist for Internet Marketing Start-Up <i>10xMarketing, Orem, UT</i>	2006
Brand Management Consultant with Marketing Start-Up (3rd employee) <i>Stone Mantel, Colorado Springs, CO</i>	2005-2006